CONTINGENCY CONTRACTING

Army Contracting Agency

21 April 2005

LTG Chris Christianson
Deputy Chief of Staff, G-4

New Battlefield

- Coalition / Joint all the time
- Widely dispersed operations
- Unsecured lines of communicatio
- *Increasing reliance on contracto*
- Rapidly changing organizations
- A new enemy

A New Logistics Environment

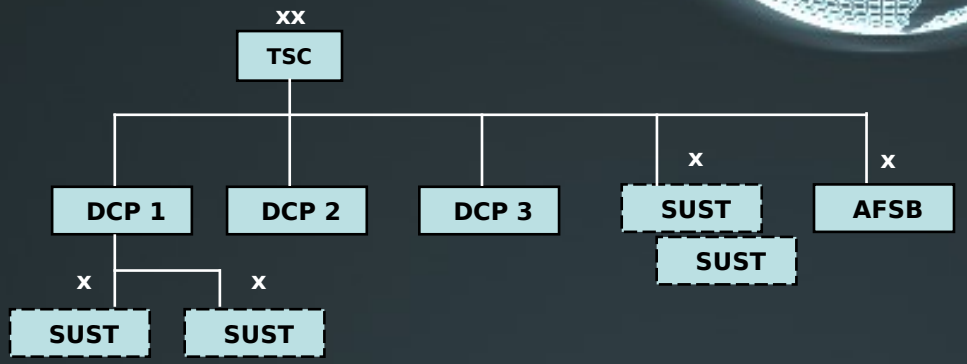
Army G4 Focus

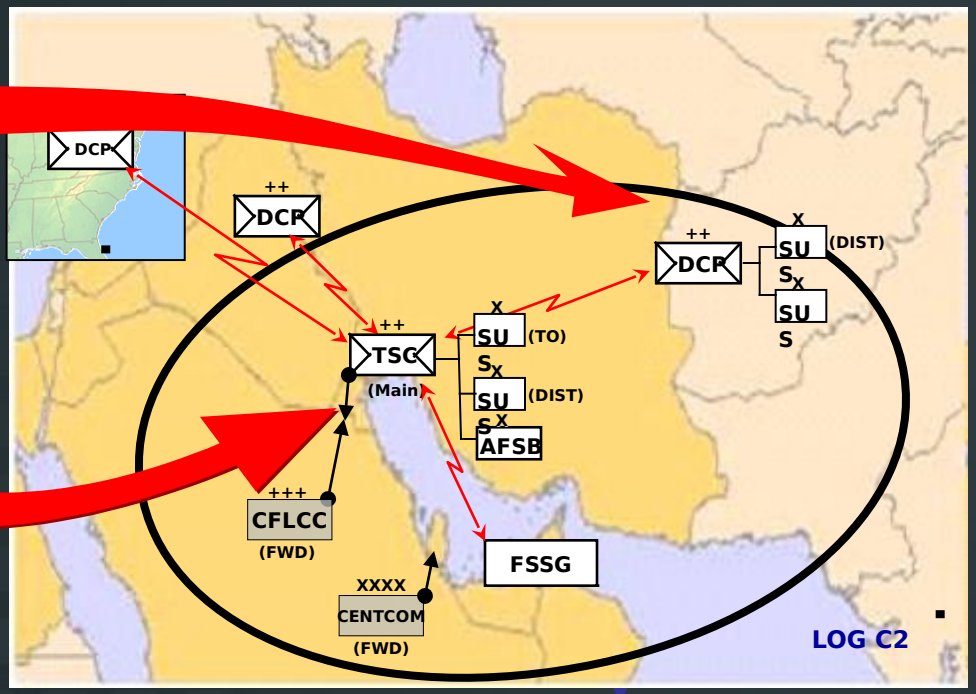
Sense & Respond

- **Connecting logisticians**
  - ✓ Connect on demand – 24/7
  - ✓ Logistics, Medical, Dist Centers
  - ✓ Joint network to Bns (VSAT)
- **Improving our ability to receive forces**
  - ✓ Theater opening forces
  - ✓ Integrated Log C2
  - ✓ Responsive - Modular
  - ✓ JRSOI focused
- **Integrating our supply chain**
  - ✓ Single Owner?
  - ✓ Joint, Interagency & Industry
  - ✓ E2E visibility & control
- **Developing world-class distribution capability**
  - ✓ Single owner (USTC = DPO)
  - ✓ Unity of Effort
  - Platforms
  - ibility

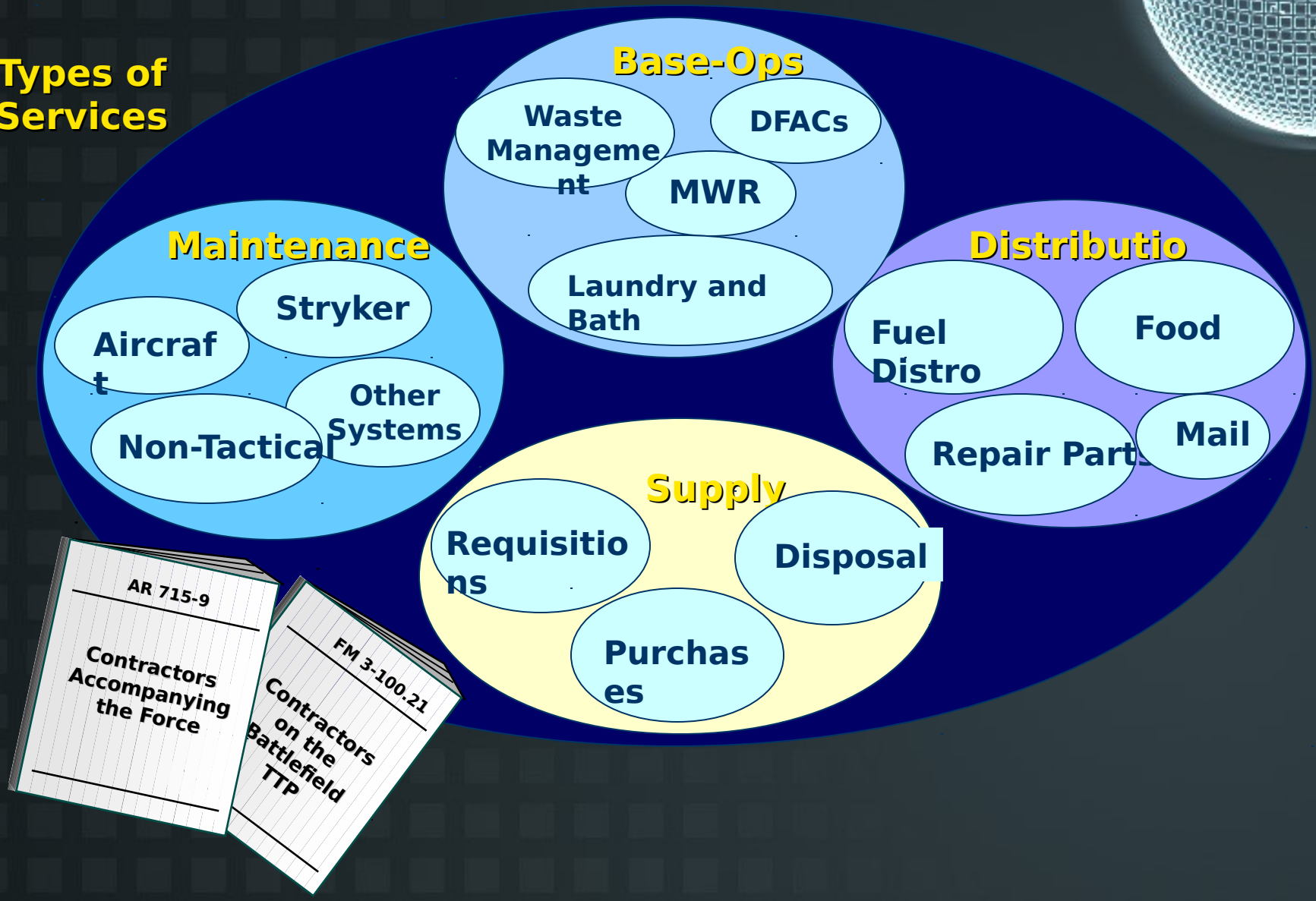
What It Means

- ***A new Concept of Support***
  - First 30 days key
  - Modular – responsive to change
  - C2 – Unity of Effort
  - [illegible]pt





Scope of Contingency Contracting



Army LOGCAP

WORLDWIDE UMBRELLA CONTRACT

Indefinite Delivery / Indefinite Quantity

Funded in Base Contract

Funded by MACOMs

- ***Contingency Planning***
  - Worldwide
  - Country / Regional Plans
  - Studies / Analysis / Reviews
  - CPX Participation

- ***Operational Execution***
  - FTX Participation
  - Contingency Execution

Funding $4.0m - 5.0m

Funding Unknown

Awarded Kellogg Brown & Root Services, Inc - Dec 01

- 1 Base Year, 9 Option years
- Cost Plus Award Fee for Contingency

When to Contract?

Combatant Commander Requirements

Service Component

Forces Available? — NO → **HN Provides Service?** — NO

YES → **Force Structure**

YES → **PARC**

LOGCAP

Theater Contract

CONSIDERATIONS / CONSTRAINTS

RISK
LIFT AVAILABLE
POLITICS
QUALITY OF LIFE
TROOP CEILING LIMIT
DURATION
COST
METT-TC

Service Provided

Current Contracting In Iraq

Chief of Mission (DOS)
- Base-Camp Support
- Communications Support
- Broadcast Media

Army Contractors

Non-Governmental Organizations

Theater

LNs/TCNs

External

PM/PEO

LOGCAP

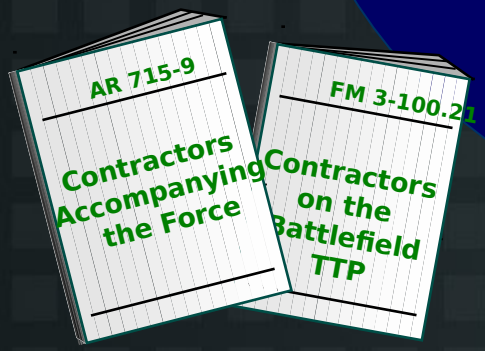
Sister-Services
- AFCAP
- CONCAP

Systems

Imbedded

CLS

Other Govt Orgs.
- USAID
- Dept of Energy
- Dept. of Agriculture
- FBI



* LN – Local Nationals
* TCN – Third Country Nationals
* PM – Program Manager
* PEO – Program Executive Officer

Contracting Summary

Overview

Countries:
Iraq / Uzbekistan / Djibouti / Philippines / Kuwait / Georgia / Afghanistan

Managing:
- 88 DFACs
- 90 Base Camps / 31 FOBs
- 1 Detainee Camp
- 2 APODs
- 5 COM Sites
- 6 MND Sites
- 3 ISG Sites

Future Missions:
Sustainment Hand-Off
"Reset the Force"
Emerging UN Mission - Iraq
Iraq Reconstruction

Daily Services

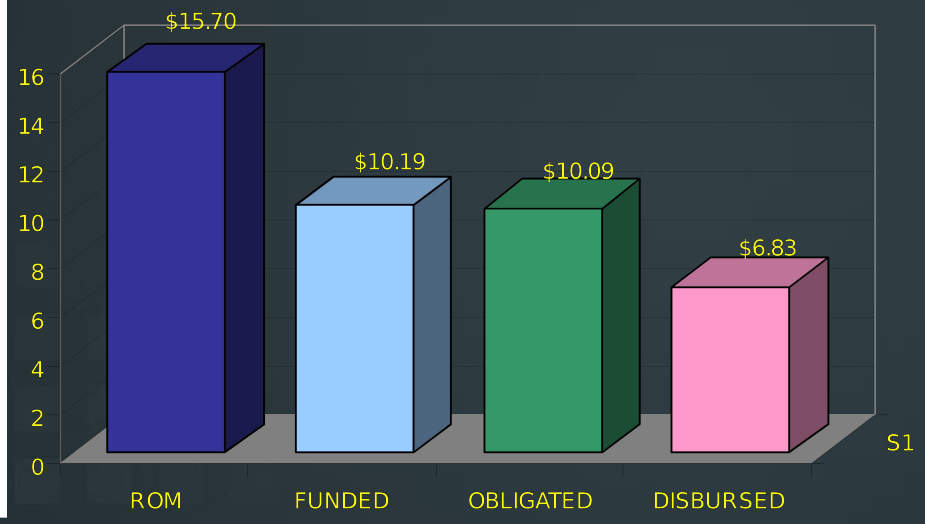
"Full Spectrum"

- Provide 1.5 M gallons JP-8
- Move 330,000 pounds of mail
- House and feed 165K Soldiers
- Handle 7,750 Pallets
- Transport 252 Flat Racks
- Ship and Receive 1,000 Containers

Force Structure

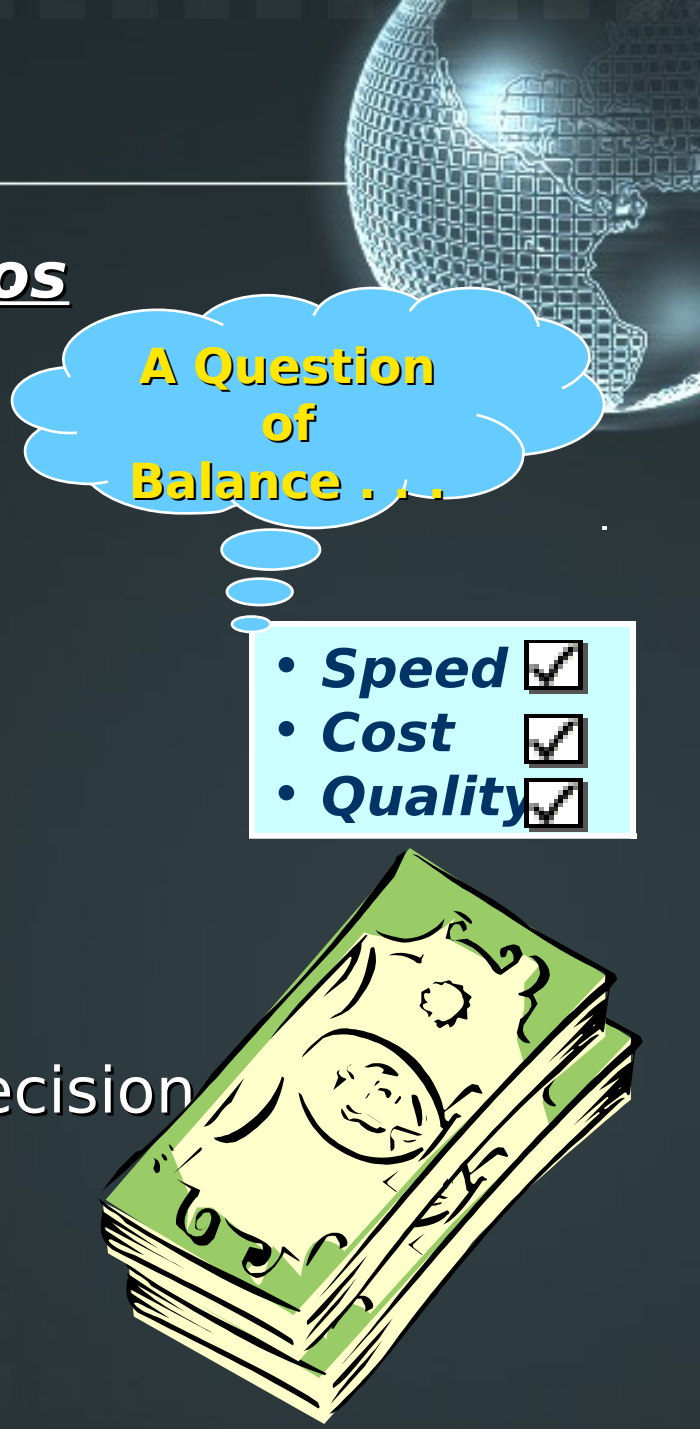
	MIL	CIV	EXPAT	TCN	LN	SUBs	TOT
AF	5	0	2,985	569	2,872	82	6,513
KU	4	1	2,914	332	0	3,910	7,161
IZ	13	2	10,085	564	5,529	20,120	36,313
TOT	22	3	15,984	1,465	8,401	24,112	***49,987***

Funding



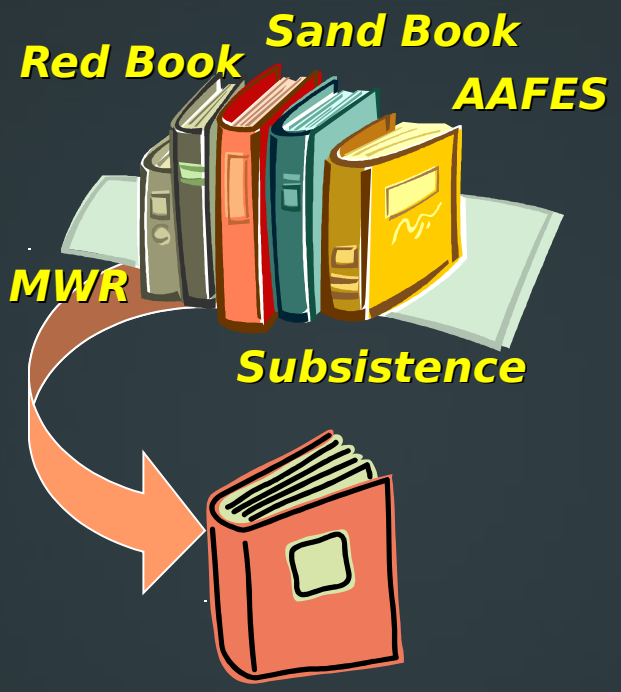
Issues / Challenges

- ***Not appropriate for all scenarios***
  - Forced entry
  - Hostile environment
- ***Not always cost effective***
  - Uncertain scope/requirements
  - Variation in SOW
- ***Force Protection***
  - Who's responsible for what
  - Who defines "secure?"
- ***Contract Management***
  - Performance vs. Accounting precision
  - Skills of ACOs and CORs
  - "Distance" from execution
- ***Performance risk***



QOL Standardization

- Escalating costs due to the heavy use and multiple standards
- Identified the need for control measures
- Tiger Team made recommendations and provided solutions
- Army developed a consolidated QOL Standards Book
- J4 readily accepted Army standards as baseline document for QOL issues
  - May become Purple, or a DoDI



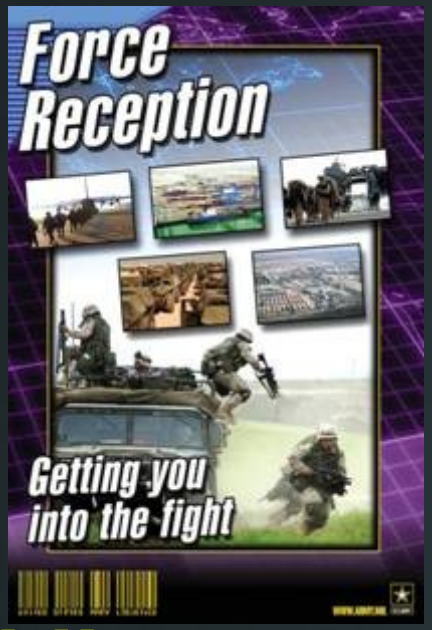
A Single Quality of Life Standard

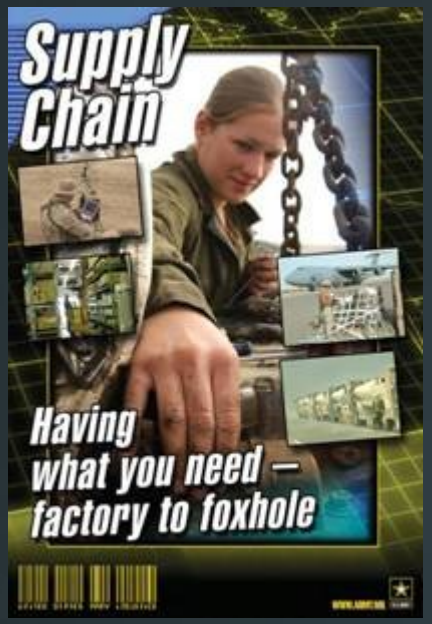
Standardized Service Packages

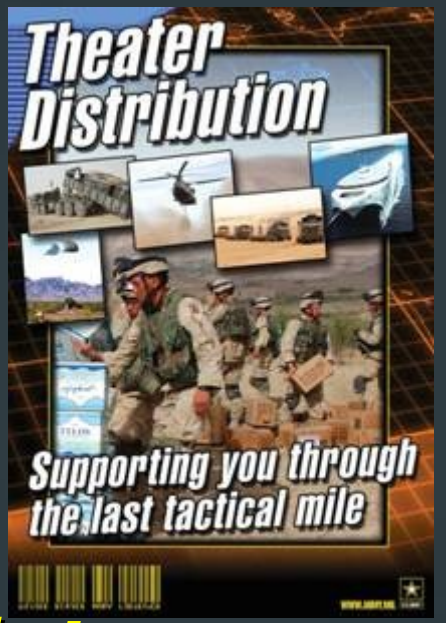
- Need for standardized service packages for improved service delivery and cost containment
  - Well defined statement of work
  - Must be verifiable and unambiguous
  - Clear performance review standards
  - Personnel training
    - *Entire force*: warfighters, commanders

Joint Application

Delivering Materiel Readiness







- ***To the Soldier***
- ***For the Army***
- ***In support of the Joint Force***

<u>All the</u>